

| | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|----------------------------------|-----------------------------|------------------------------------|-----------------------------|
| Revenues | | | |
| taxes | 1,555,478 | 1,556,166 | 1,673,342 |
| grants in lieu of taxes | 293,415 | 296,155 | 297,579 |
| sale of services | 37,400 | 54,568 | 23,600 |
| revenue from own sources | 668,000 | 21,828 | 370,338 |
| conditional transfers | 2,286,631 | 1,662,100 | 13,000 |
| | 4,840,924 | 3,590,817 | 2,377,859 |
| Expenditures | | | |
| general government services | 400,700 | 397,115 | 371,925 |
| protective services | 198,500 | 212,402 | 224,935 |
| transporation services | 340,000 | 192,686 | 482,500 |
| environmental services | 1,834,400 | 1,568,083 | 255,311 |
| recreation and cultural services | 278,400 | 283,474 | 308,191 |
| fiscal services | 99,300 | 99,315 | 107,550 |
| capital expenditures | 1,726,600 | 967,452 | 627,446 |
| | 4,877,900 | 3,720,527 | 2,377,858 |
| net revenue (expenditures) | (36,976) | (129,710) | 0 |

| Revenue | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|--|-----------------------------|------------------------------------|-----------------------------|
| Taxes | | | |
| real property | 1,555,478 | 1,556,166 | 1,653,420 |
| Grants in Lieu of Taxes | | | |
| grant in lieu n.s.p.e. commission | 18,805 | 19,921 | 19,921 |
| grant in lieu province of n.s. | 97,761 | 96,778 | 96,778 |
| grant in lieu federal property | 8,996 | 9,699 | 9,699 |
| provincial property sewer levey | 114,498 | 115,855 | 117,279 |
| col. east hants school board sewer levey | 13,470 | 13,595 | 13,595 |
| provincial fire protection grant | 39,885 | 40,307 | 40,307 |
| Sale of Services | | | |
| programming revenue | 1,200 | 3,121 | 5,000 |
| canada day revenue | 2,500 | 2,400 | 2,400 |
| sale of services | 1,000 | - | 1,000 |
| miscellaneous revenue | 1,200 | 2,477 | 1,200 |
| donations | - | 1,118 | - |
| misc revenue phase 4 | 20,000 | 28,041 | - |
| village hall rentals | 5,000 | 6,917 | 7,000 |
| bible hill recreation park ballfield rentals | - | 440 | 500 |
| airport field ballfield rentals | 6,500 | 6,370 | 6,500 |
| yoga program | - | 1,280 | - |
| fashion boot camp | - | 1,105 | - |
| scrapbooking | - | 225 | - |
| march break day camp | - | 1,075 | - |
| Revenue From Own Sources | | | |
| return on investments operating fund | 1,200 | 7,955 | 8,000 |
| return on investments capital reserve | 600 | 182 | 200 |
| return on investments operating reserve | 600 | 513 | 200 |
| return on investments fire reserve | 400 | 1,674 | 1,200 |
| return on investments maintenance reserve | 200 | 353 | 200 |
| transfer from maintenance reserve | 12,000 | 11,150 | 27,000 |
| transfer from fire reserve | - | - | 304,971 |
| transfer from capital reserve | - | - | - |
| transfer from operating reserve | - | - | 28,567 |
| transfer from accumulated surplus | - | - | - |
| borrowing sanitary & storm sewer realignment | 653,000 | - | - |

Conditional Transfers

| | | | |
|---|-----------|---------|--------|
| student employment programs | 4,000 | 3,312 | 3,000 |
| hst offset grant | 8,000 | 11,373 | 10,000 |
| colchester trails grant | 7,794 | 4,800 | - |
| nshpp trail design grant | - | 1,700 | - |
| nshpp mondays on the move | - | 800 | - |
| colchester phase 4 grant | 457,840 | 321,089 | - |
| building canada fund phase 4 grant | 705,756 | 705,756 | - |
| stimulus fund sps grant | 1,103,241 | 562,541 | - |
| nshpp trail construction | - | 4,500 | - |
| nshpp trail blazers | - | 2,000 | - |
| positive aging grant recreation park entrance | - | - | 5,000 |
| JEPP Grant | - | - | 10,000 |
| phase 3 mrif extra funding | - | 44,230 | - |

| Government Services | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|---------------------------------------|-----------------------------|------------------------------------|-----------------------------|
| commissioners honorarium | 35,000 | 36,221 | 41,421 |
| commissioners expenses | 1,000 | 263 | 1,000 |
| legislative | <u>36,000</u> | <u>36,484</u> | <u>42,421</u> |
| administrative salaries | 177,000 | 184,285 | 183,802 |
| office building | 10,500 | 12,286 | 13,000 |
| administrative expenses | 11,500 | 12,045 | 12,000 |
| legal services | 8,200 | 7,919 | 8,864 |
| administration travel expenses | 1,000 | 592 | 1,000 |
| staff social program | 1,000 | 1,529 | 1,000 |
| public works salaries | 22,200 | 17,986 | 19,000 |
| public works expenses | 6,500 | 2,748 | 3,200 |
| administrative | <u>237,900</u> | <u>239,391</u> | <u>241,867</u> |
| audit expenses | <u>13,000</u> | <u>14,388</u> | <u>15,000</u> |
| tax collection | <u>83,000</u> | <u>83,132</u> | <u>35,638</u> |
| election | 4,500 | 3,047 | 3,500 |
| annual meeting | 500 | 626 | 600 |
| elections and meetings | <u>5,000</u> | <u>3,673</u> | <u>4,100</u> |
| liability insurance and damage claims | <u>12,000</u> | <u>7,108</u> | <u>15,000</u> |
| unsm conference (1 rep) | 800 | - | 800 |
| memberships | 1,000 | 864 | 1,000 |
| general government expenses | 6,000 | 9,396 | 6,000 |
| conference clerk | 1,000 | 14 | 1,000 |
| ansv conference | 3,000 | 406 | 3,000 |
| wellness program | - | - | 3,600 |
| staff training | 2,000 | 2,259 | 2,500 |
| other government services | <u>13,800</u> | <u>12,939</u> | <u>17,900</u> |
| Total Government Services | <u>400,700</u> | <u>397,115</u> | <u>371,925</u> |

| Protective Services | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|--------------------------------------|-----------------------------|------------------------------------|-----------------------------|
| fire chief honorarium | 6,500 | 6,646 | 6,500 |
| training performance allowance | 18,000 | 17,999 | 18,000 |
| accident insurance | 2,500 | 2,398 | 2,500 |
| office expense | 400 | 425 | 400 |
| stewards budget | 2,000 | 2,143 | 3,000 |
| convention / donations | 2,000 | 2,000 | 2,000 |
| fire prevention programs | 3,500 | 3,410 | 3,500 |
| dress uniforms (3) | 1,800 | 1,808 | 1,900 |
| memberships | 600 | 797 | 710 |
| accident insurance honorary | 200 | 336 | 350 |
| fire hydrant expense | 53,000 | 65,377 | 63,100 |
| fire fighter training | 6,300 | 6,204 | 6,630 |
| fire station and buildings | 30,000 | 29,164 | 35,000 |
| vehicles | 12,000 | 8,304 | 12,000 |
| driver abstracts | 300 | 202 | 300 |
| vehicle fuel | 2,000 | 2,003 | 3,000 |
| equipment | 6,500 | 10,331 | 10,000 |
| communications | 3,200 | 2,050 | 3,200 |
| public works salaries | 1,400 | 4,109 | 4,500 |
| public works expenses | 500 | 538 | 765 |
| total fire service | <u>152,700</u> | <u>166,244</u> | <u>177,355</u> |
| crossing guard wages | 42,000 | 43,725 | 43,781 |
| crossing guard equipment & insurance | 1,000 | 1,118 | 1,000 |
| | <u>43,000</u> | <u>44,843</u> | <u>44,781</u> |
| b.h. safety advisory committee | <u>2,800</u> | <u>1,315</u> | <u>2,800</u> |
| Total Protective Services | <u>198,500</u> | <u>212,402</u> | <u>224,935</u> |

| Transportation Services | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|--------------------------------------|-----------------------------|------------------------------------|-----------------------------|
| sidewalk snow removal contract | 75,000 | 51,177 | 75,000 |
| sidewalk snow removal | 7,000 | 14,858 | 15,000 |
| sidewalk construction/design | 75,000 | 4,565 | 200,000 |
| breaking of soils permit | 5,000 | - | 5,000 |
| sidewalk maintenance | 40,000 | 7,669 | 50,000 |
| crosswalk maintenance | 7,500 | - | 3,000 |
| overhead sign repairs | 5,000 | 2,681 | 12,000 |
| active transportation signage | - | - | 1,000 |
| streetlight rental | 89,000 | 90,618 | 93,000 |
| public works salaries | 28,000 | 18,034 | 20,000 |
| public works expenses | 8,500 | 3,084 | 8,500 |
| Total Transportation Services | 340,000 | 192,686 | 482,500 |

| Environmental Services | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|-------------------------------------|-----------------------------|------------------------------------|-----------------------------|
| sewer systems colchester fee | 180,000 | 176,156 | 189,971 |
| bhrp monitoring contract | 8,500 | 7,245 | 8,000 |
| sps project | - | 12,313 | 50,000 |
| phase 4 water expansion | 1,640,000 | 1,368,098 | - |
| water resources | 1,000 | - | 1,000 |
| drains general | 3,000 | - | 3,000 |
| community beautification | - | 1,253 | 1,000 |
| public works salaries | 1,400 | 2,739 | 2,000 |
| public works expenses | 500 | 279 | 340 |
| Total Environmental Services | 1,834,400 | 1,568,083 | 255,311 |

| Recreation Services | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|----------------------------------|-----------------------------|------------------------------------|-----------------------------|
| recreation salaries | 54,000 | 52,799 | 63,818 |
| office expense | 1,500 | 1,440 | 1,000 |
| committee expense | 100 | - | 500 |
| rec director conference | 500 | 526 | 600 |
| rec director travel | 900 | 249 | 500 |
| newsletter | 4,300 | 4,296 | 4,000 |
| memberships and subscriptions | 800 | 845 | 900 |
| administrative | <u>62,100</u> | <u>60,156</u> | <u>71,318</u> |
| truro bible hill dog park | - | 390 | - |
| special events general | 25,200 | 25,507 | 35,000 |
| trail blazers program | - | 1,469 | - |
| fashion and fitness boot camp | - | 560 | - |
| scrapbooking | - | 225 | - |
| march break day camp | - | 1,526 | - |
| mondays on the move | - | 585 | - |
| yoga | - | 814 | - |
| programming | <u>25,200</u> | <u>31,077</u> | <u>35,000</u> |
| village hall expense | 15,000 | 16,642 | 17,500 |
| community hall caretaker | 7,200 | 9,570 | 14,327 |
| public works salaries | 13,900 | 9,545 | 10,000 |
| public works expenses | 4,000 | 4,486 | 4,000 |
| community hall | <u>40,100</u> | <u>40,243</u> | <u>45,827</u> |
| parks maintenance | 3,000 | 3,073 | 3,000 |
| airport park maintenance | 5,000 | 5,922 | 5,000 |
| bhrp maintenance | 10,000 | 11,024 | 10,000 |
| trails maintenance | 15,000 | 12,861 | 15,000 |
| public works salaries | 72,000 | 73,944 | 77,000 |
| public works expenses | 22,000 | 19,048 | 22,000 |
| summer maintenance staff (3) | 24,000 | 26,127 | 24,046 |
| parks and playgrounds | <u>151,000</u> | <u>151,999</u> | <u>156,046</u> |
| Total Recreation Services | <u>278,400</u> | <u>283,474</u> | <u>308,191</u> |

| Fiscal Services | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|---|-----------------------------|------------------------------------|-----------------------------|
| interest payment for fire vehicle debenture | 6,600 | 6,615 | 4,800 |
| principal payment fire vehicle debenture | 36,000 | 36,000 | 36,000 |
| transfer to fire reserve | 47,800 | 47,800 | 57,500 |
| transfer to maintenance reserve | 8,900 | 8,900 | 9,250 |
| Fiscal Services Total | 99,300 | 99,315 | 107,550 |

| Capital Fund | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|---|-----------------------------|------------------------------------|-----------------------------|
| office equipment | 1,100 | 710 | 5,000 |
| maintenance mower | 12,000 | 11,132 | 25,000 |
| maintenance floor buffer | - | - | 2,200 |
| fire brigade equipment | 32,500 | 40,450 | 33,746 |
| engineeering study recreation park entrance | 11,000 | - | 7,500 |
| airport field benches and shelters | - | - | 4,000 |
| playgrounds | - | 16,242 | - |
| trail construction | 20,000 | 56,508 | 65,000 |
| trail signage | - | - | 10,000 |
| sanitary and storm sewer realignment | 1,650,000 | 841,369 | - |
| fire hall expansion | - | 1,041 | - |
| connection of office to generator | - | - | 25,000 |
| fire vehicle | - | - | 450,000 |
| Total Capital Expenditures | 1,726,600 | 967,452 | 627,446 |

| Capital Reserve | 2010-2011 Budget | 2010-2011 YE Projection | 2011-2012 Budget |
|---------------------------------|-----------------------------|------------------------------------|-----------------------------|
| opening balance | 255,874 | 255,981 | 256,163 |
| interest earned | 600 | 182 | - |
| transfer to operating fund | - | - | (28,567) |
| closing fund balance | <u>256,474</u> | <u>256,163</u> | <u>227,596</u> |
| Operating Reserve | | | |
| opening balance | 390,092 | 390,237 | 390,750 |
| interest earned | 600 | 513 | 600 |
| transfer to operating fund | - | - | - |
| closing fund balance | <u>390,692</u> | <u>390,750</u> | <u>391,350</u> |
| Fire Reserve | | | |
| opening balance | 197,503 | 197,586 | 257,585 |
| interest earned | 400 | 1,674 | - |
| transfer from operating reserve | 47,800 | 47,800 | 47,800 |
| sale of surplus vehicle | - | 10,525 | - |
| transfer to operating fund | - | - | (304,971) |
| closing fund balance | <u>245,703</u> | <u>257,585</u> | <u>414</u> |
| Maintenance Reserve | | | |
| opening balance | 46,376 | 46,396 | 44,499 |
| interest earned | 200 | 353 | 200 |
| transfer from operating reserve | 8,900 | 8,900 | 9,250 |
| transfer to operating fund | (12,000) | (11,150) | (27,000) |
| closing fund balance | <u>43,476</u> | <u>44,499</u> | <u>26,949</u> |